



Mission Springs Water District FY 2020-21 Budget Report





Mission Statement

Mission Springs Water District has one simple mission:
Provide, protect, and preserve our most valuable resource
... water.

Board of Directors



Randy Duncan, Vice President



Nancy Wright, President



Steve Grasha, Director



Russ Martin, Director



Ivan Sewell, Director



66575 Second Street, Desert Hot Springs, CA 92240 www.mswd.org • p 760.329.5169 • f 760.329.2482

June 15, 2020

To the Board of Directors:

Fiscal Year 2020 began with great optimism. A booming economy, unemployment at an all-time low, great fiscal stability for MSWD because of past actions of the Board. In January 2020, the fifth of five year's consecutive rate adjustments were implemented, as planned, leaving the district fiscally sound in both revenue against expenses as well as building a historically stable reserve fund. This was the goal from the outset of the rate action of 2015, and I am proud to say that together, we have achieved that goal. MSWD even struck gold, a gold medal that is, as our water was once again affirmed as one of the finest on the planet!



In the spring, COVID-19, a phrase that is now a normal part of our social vernacular, struck with little warning and even less understanding of the extent to which it would impact our world. Early on, few people could have imagined the impacts of this pandemic on both our agency and our customers. We now live in a world where face coverings, "social distancing" and "Zoom meetings" are the norm. As of this report, there is still no specific timeline on where we are going as a nation and a community as it pertains to "normalizing" our way of life once again.

We are an essential service and therefore, must continue to provide safe drinking water. MSWD responded to the pandemic decisively by determining that direct public interaction needed to be minimized. In March 2020, the district closed its lobby and divided staff into two groups. One would work in the office every other week while the other worked remotely to minimize contact and the potential spread of the virus.

The pre-COVID 19 water issues such as SGMA, Chromium VI, etc. remain and will continue to require our attention. We will closely monitor the economic impacts of the pandemic on our service area.



From July 2019 through January 2020, the water industry – including MSWD – continued to have its challenges. SGMA, pending conservation mandates and ongoing regulatory challenges represent business as usual. But a new and ominous challenge was on the horizon. Something we had never seen before that would affect every customer and every employee of the District. It would also put to test MSWD's planning and ability to adapt to change.

Even with a slight increase in projected revenue, we expect to come through this year fiscally healthy and ready to address the future demands of the industry. Further, as a precaution against a potential

Water, the Jewel of the Desert – Treasure It!

Mission Springs Water District is a Groundwater Guardian Affiliate



decrease in revenue, I directed my staff to take a fresh look at expenditures and to prioritize the essentials versus things that could wait in planning for the FY 2021 budget. The FY 2021 budget reflects this policy.

My hat is off to my staff for being flexible with this new normal, and for remaining efficient and effective in service to MSWD and its customers. Water and wastewater remain a 24-7 business and our essential public health team remains vigilant and committed to their task of providing, protecting, and preserving our most valuable resource – water.



Budget Summary

The operating budget for Fiscal Year 2021 (FY2021) is \$16.8 million. There is an additional \$3.1 million in capital improvements proposed which equals a total budget of \$19.9 million. This is a significant reduction in total budget expenses when compared to FY2020.

	Budget FY 2021	Budget FY 2020	Budget Change	% Change
Expenses				
Operating Budget	\$16,812,538	\$17,083,789	(\$271,251)	-1.6%
Capital Improvement Projects	\$3,134,427	\$24,385,910	(\$21,251,483)	-87.1%
Total Budget	\$19,946,965	\$41,469,699	(\$21,522,734)	-51.9%

The operating budget decrease – 1.6 percent – is largely due to a reduction in the amortization of past retirement costs. Additionally, the postponement of several non-emergency capital improvement projects due to uncertainty of the duration of the COVID-19 pandemic lead to a significant decrease – 87 percent – in planned capital expenditures for the year. The combined budget reduction from FY2020 is approximately 51.9%.

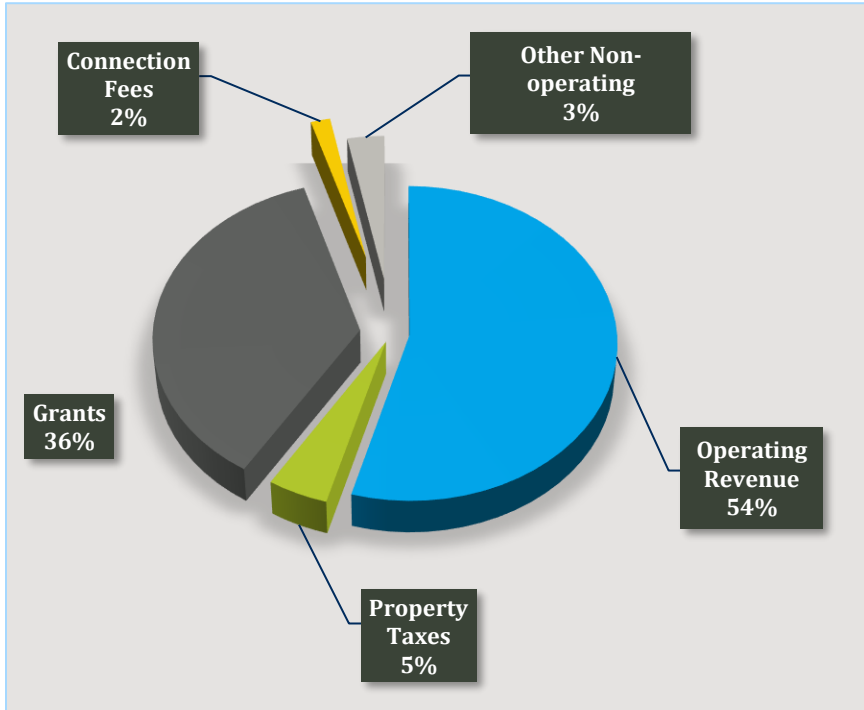
As you can see, every aspect of the budget has been cut. Moving forward in FY2021, MSWD staff will continue to monitor the impacts of the COVID-19 pandemic and will make any necessary changes to the budget as part of the mid-year budget evaluation.

Revenue and Other Sources: \$29,822,783

MSWD receives funding from a variety of sources:

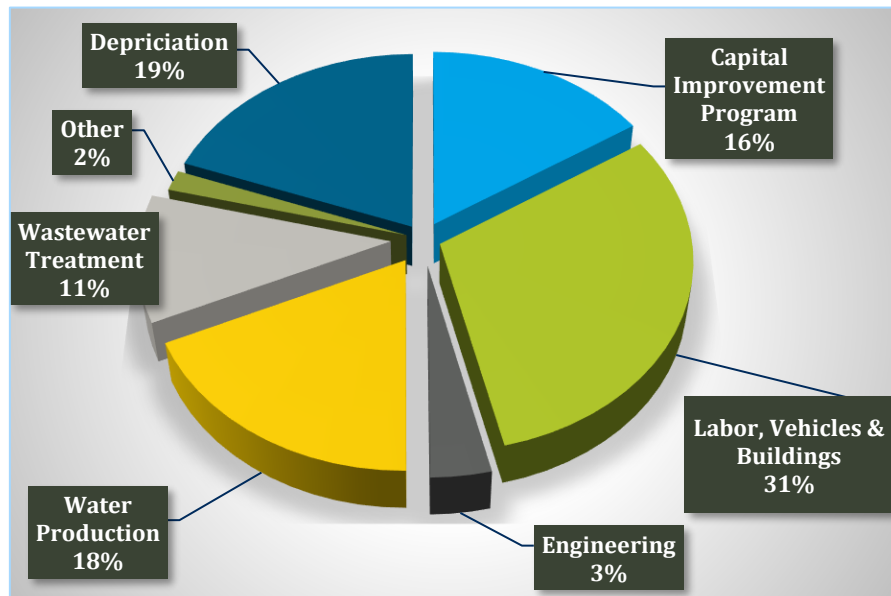
- Domestic water sales
- Wastewater service charges
- Connection fees
- Property taxes
- Grants (State and Federal)
- Investment income
- Charges for miscellaneous services

For FY2021, a significant source of funding is grants for capital improvement projects. These state and federal grants have allowed MSWD to adopt a budget that includes capital improvements with no projected fee or rate increases for its services.



Operating Expenses: \$19,946,965

Operating expenses for FY2021 have been reduced as part of the budget process to under \$20 million. As previously mentioned, MSWD substantially cut its non-grant funded capital improvement program as the District continues to assess the impacts of the COVID-19 pandemic. All other expenses have been decreased or held to costs presented in the FY2020 budget.





66575 Second Street, Desert Hot Springs, CA 92240 ○ www.mswd.org • p 760.329.5169 ○ f 760.329.2482

Financial Stability

MSWD continues to maintain strong reserves through prudent and conservative money management practices. Despite volatile financial markets in March and April 2020, MSWD did not sustain any losses in its investment portfolio. The District maintains a Capital Reserve Fund of approximately \$30 million as of May 31, 2020. While the fiscal 2021 budget was adopted with no rate increases, future budgets may require rate increases to ensure reserve targets and expenses are met.

Conclusion

Mission Springs Water District maintains a commitment to customers, stakeholders, and employees by adhering to its seven core values: professionalism, accountability, respect, integrity, servant attitude, excellence, and stewardship. This budget addresses the priorities established for fiscal 2021.

I would like to express my appreciation to the management team and staff who worked diligently in developing a budget that reflects the needs of MSWD and its customers. A special note of thanks to the Finance Department for their excellence in gathering, analyzing, and presenting information clearly and accurately. We are confident that this budget reflects the policies and direction of the Board of Directors and provides the financial plan for a successful year.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Arden Wallum", is written over a blue horizontal line.

Arden Wallum
General Manager/Chief Engineer



Table of Contents

Message from General Manager

District Overview1

Service Area.....	1
Governance.....	1
Water supply.....	2
Sewer Services.....	2
Debt.....	2
Treasury.....	2
Budget Process.....	2
Organizational Structure.....	3
Capital Program.....	4

Budget Summary4

Budget Detail6

Capital Program/Budget8

Accomplishments9

Rate action progress.....	9
Effect of Conservation.....	10
Grant Efforts.....	11
Groundwater Quality Protection Program.....	11
By-Division Elections.....	12
Increase in Reserves.....	12

Attachment A - Capital Improvement Program

District Overview

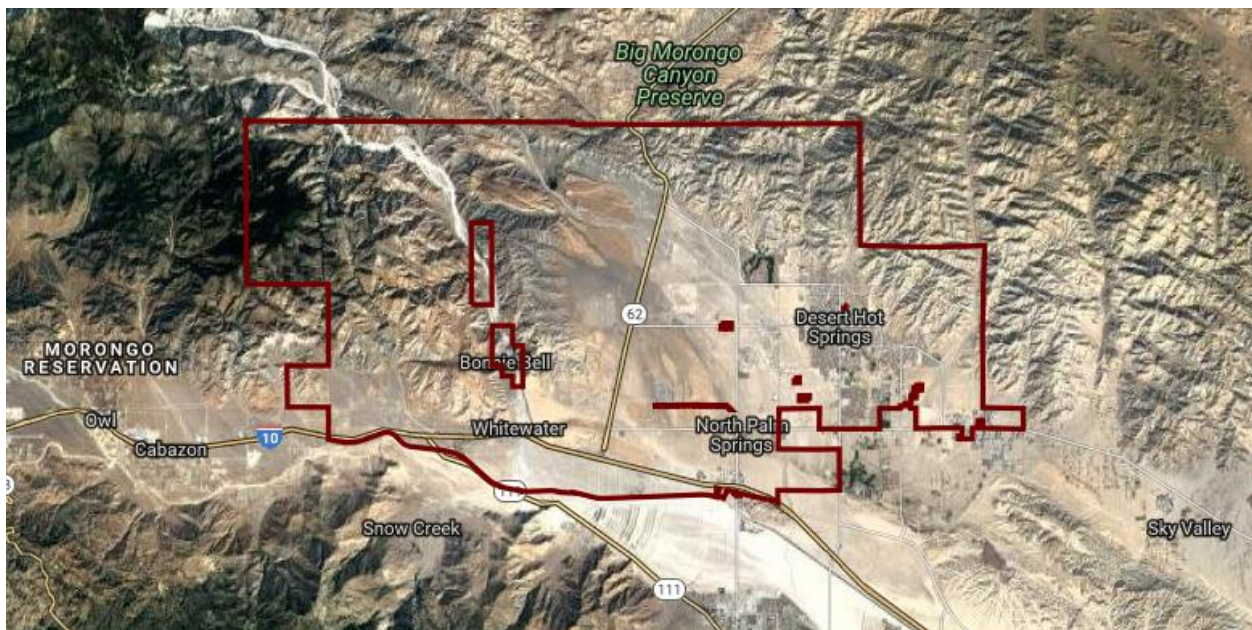
In 1953, the Desert Hot Springs County Water District was established by a vote of the residents of 246 to 9. The District began with about 100,000 feet of pipelines, five water wells and two reservoirs. It covered one square mile.

The District expanded rapidly. It absorbed parts of the Coachella Valley County Water District, the West Palm Springs Village and San Geronio Mutual Water Company systems, and the Dos Palmas Mutual Water Company.

For over 65 years, MSWD has been managing groundwater through conservation, groundwater protection projects and general stewardship of its multi-award-winning water resource.

Service Area

Today, the District includes more than 1.25 million feet of pipelines, 13 water wells and 24 reservoirs, serving over 40,000 people in an area of about 135 square miles.



Governance

MSWD is governed by a five-member, publicly elected Board of Directors. Directors are elected concurrent with the general elections every even-numbered year in their specific division. Director's terms are four-years. The election of Directors alternates between three seats and two seats, respectively, every two years.

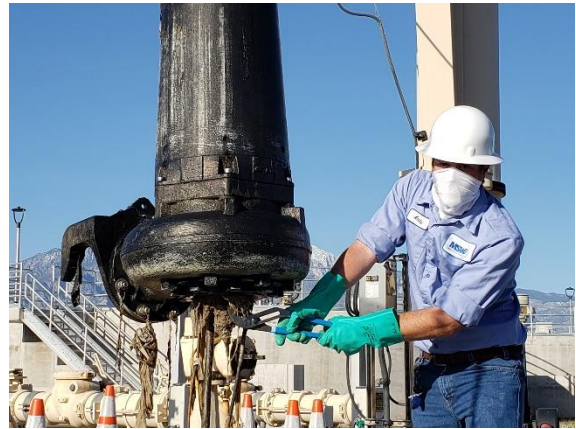
Water supply

The District's sole source of supply for its 13,100 water accounts is groundwater, primarily from the Mission Creek sub-basin. The distribution system includes three separate and distinct community systems – West Palm Springs Village, Village Crest and Desert Hot Springs --the largest of which is the greater Desert Hot Springs service area.

Sewer Services

The District currently serves 9,100 sewer connections. Wastewater is treated at the Horton Wastewater Treatment Plant (HWWTP) and Desert Crest Treatment Plant (DC). The District treats about 2 million gallons per day prior to discharging effluent in an environmentally sustainable manner.

The District is currently in the planning and design stages of a new West Valley Water Reclamation Facility. This facility will be the District's largest capital project in the coming years and serve as the long-term central wastewater treatment and reclamation facility for the region.



Debt

The District has approximately \$9 million in outstanding debt. Most of this debt is related to the Groundwater Quality Protection Program which has been expanding the District's sewer collection system and converting septic systems in the area for over 18 years. This debt is secured by assessment districts (not sanitary sewer rates) passed by local voters and the District uses collections from those assessments to service these debt payments.

Treasury

The District recently converted its treasury holdings to CalTrust. Cal Trust has provided significantly better total investment returns for the District since joining in 2017. While complying with California Government Code 53601 and 53605, CalTrust seeks to attain as high a level of current income as is consistent with preservation of principal and aligned with the public agency funds guidepost of Safety, Liquidity, and Yield. The District holds cash reserves for various purposes, the largest of which is a Capital Reserve Fund of approximately \$30 million as of May 31, 2019.

Budget Process

The District maintains and prepares its financial statements and budgets using the accrual basis of accounting as prescribed by reporting standards applicable to California governmental agencies.

The District makes an allocation of all general and administrative costs to the water district, sewer district and to capital improvements based on a percentage of labor hours. The allocations are made monthly.

The Board of Directors approves an annual budget on or before June 30 for the ensuing fiscal year. From the effective date of the budget, the amounts stated therein as proposed expenditures become appropriations to the various departments. Budgets are prepared annually using the zero-base method. The Board of Directors may approve supplemental budget requests. The General Manager may transfer funds between general ledger accounts within the operating budgets if the total budget is not affected.



Organizational Structure

On July 1, 2016 the District began a reorganization process. The organizational structure was adjusted to meet current operational and fiscal needs as represented by the organizational chart on the following page. This effort is ongoing and includes positional/staffing changes, changes in corporate culture, greater integration of mission, vision and values of the District, a customer experience overhaul and streamlining of policies and procedures. All these changes have required and will continue to require budgetary adjustments to accomplish. These adjustments and funded full-time employees (FTEs) are reflected in the current budget.

	Funded FTEs
Executive	5
Administration	2
Accounting	3
Customer Service	5
Field Service	4
Purchasing and Warehouse Specialist	1
<u>Engineering & Operations</u>	3
Engineering	3
Construction & Maintenance	10
Water Production	5
Wastewater Treatment	6
Wastewater Collections	2
Total Budgeted FTE's	49

Capital Program

For financial reporting purposes, a capital item is defined as an individual item with a cost of at least \$10,000 and an estimated useful life of more than one year. Each year as part of the budgetary process, the District's staff contemplates capital needs for the coming fiscal year in conjunction with any capital plans that are in place. These annual analyses are based on facts known at the time of the preparation of the budget. The District's capital items include water and sewer infrastructure, facilities, equipment and fleet.



Budget Summary

The operating budget for FY2021 is \$16.8 million and is accompanied by \$3.1 million in capital improvements which equals a total budget of \$19.9 million. This is a significant reduction in total budget expenses when compared to FY2020.

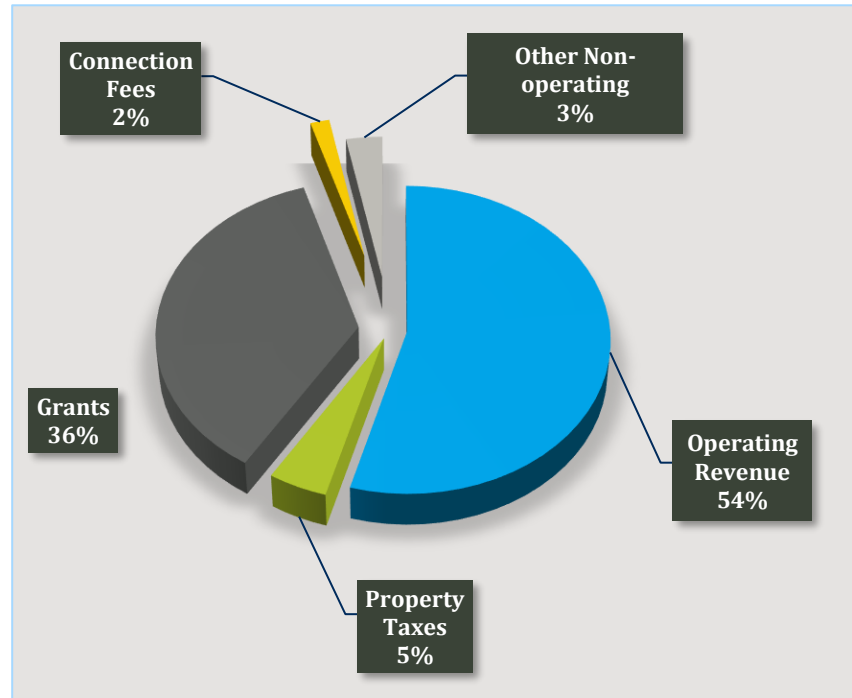
	Budget FY 2021	Budget FY 2020	Budget Change	% Change
Expenses				
Operating Budget	\$16,812,538	\$17,083,789	(\$271,251)	-1.6%
Capital Improvement Projects	\$3,134,427	\$24,385,910	(\$21,251,483)	-87.1%
Total Budget	\$19,946,965	\$41,469,699	(\$21,522,734)	-51.9%

The operating budget decrease is largely due to the reduction of the amortization of past retirement costs (a previously established Side Fund). The postponement of several capital improvements due to uncertainty of the duration of the COVID-19 pandemic lead to an overall budget reduction of approximately 51.7%. Staff will continue to monitor the impacts of the COVID-19 pandemic and will make any necessary changes to the budget as part of the mid-year budget evaluation.

Revenue and Other Sources: \$29,822,783

MSWD receives funding from a variety of sources: domestic water sales, wastewater service charges, connection fees, property taxes, grants, investment income, rental property, cellular tower leases, solar power generation, and charges for miscellaneous services.

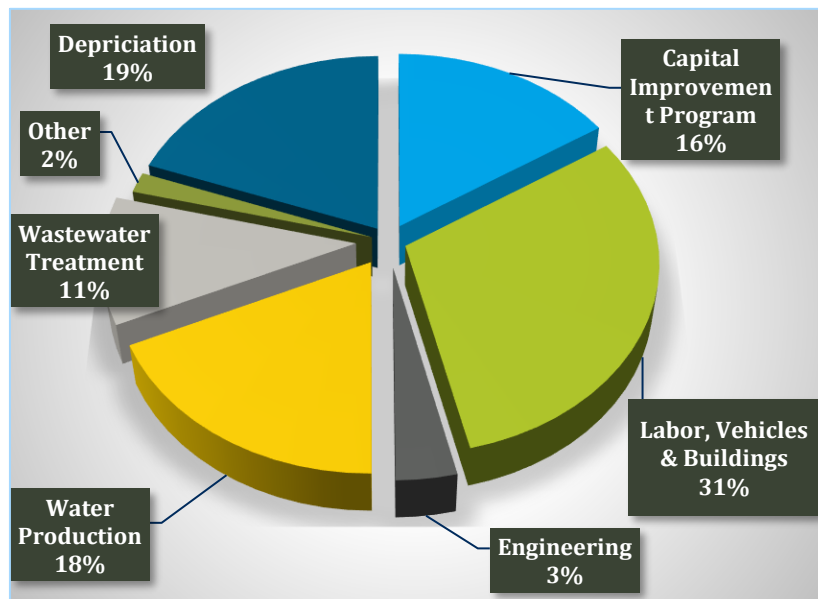
For fiscal year 2021, a significant source of funding is the use of grants for capital improvement projects. These grants, which have been obtained from both state and federal agencies, have allowed MSWD to adopt a budget that includes no fee or rate increases for any of its services.



Operating Expenses: \$19,946,965

The operating expenses for fiscal year 2021 have been reduced as part of the budget process to just under \$20 million.

As previously mentioned, MSWD has substantially cut its capital improvement program as the District continues to assess the impacts of the COVID-19 pandemic. All other expenses have been decreased or held to costs presented in the fiscal year 2020.



Financial Stability

MSWD continues to maintain strong reserves through prudent and conservative money management practices. Despite volatile financial markets in March and April 2020, MSWD did not sustain any loss in its investment portfolio. The District maintains a Capital Reserve Fund of approximately \$30 million as of May 31, 2020. While the fiscal 2021 budget was adopted with no rate increases, future budgets may require rate increases in some funds to ensure reserve targets and expenses are met.



Budget Detail

The following table provides a breakdown of revenue and expenditures by fund. The table shows a Net Operating Income of \$348,722, and Net Income of \$12,85,218 due primarily to grants received by the District. These grants will be used to design and construct specific projects in the Capital Program.

ORIGINAL 2020-2021				
COMBINED DISTRICTS TOTAL FUNDS	OPERATING FUNDS			OTHER
	GENERAL DISTRICT	WATER DISTRICT	SEWER DISTRICT	
OPERATING REVENUES	17,161,260	10,716,560	6,444,700	
OPERATING EXPENSES:				
CUSTOMER ACCOUNTS	1,300,916	229,672	1,071,244	0
BUILDINGS AND GROUNDS	175,212	175,212	0	0
VEHICLE MAINTENANCE	400,632	400,632	0	0
CENTRAL SERVICES	702,361	702,361	0	0
ADMINISTRATION	1,795,368	1,795,368	0	0
BOARD OF DIRECTORS	363,448	363,448	0	0
PUBLIC AFFAIRS	386,195	371,627	14,568	0
HUMAN RESOURCES	219,832	219,832	0	0
ENGINEERING	712,862	633,562	70,300	9,000
ACCOUNTING	758,836	758,836	0	0
PUMPING	2,143,353	2,143,353	0	0
TRANSMISSION AND DISTRIBUTION	1,505,654	1,505,654	0	0
COLLECTION	431,928	0	0	431,928
TREATMENT	1,191,722	0	0	1,191,722
DISPOSAL	526,912	0	0	526,912
OTHER	1,033,488	827,040	131,772	74,676
DEPRECIATION	3,856,303	133,651	2,149,996	1,572,656
CAPITAL LABOR AND COSTS				
ADMINISTRATIVE COSTS ALLOCATED	(692,484)	(6,611,241)	4,354,677	1,564,080
TOTAL OPERATING EXPENSE	16,812,538	0	11,441,564	5,370,974
NET OPERATING INCOME(LOSS)	348,722	0	(725,004)	1,073,726
ADD NON-OPERATING REVENUE:				
CONNECTION FEES	516,953	0	504,353	12,600
PROPERTY TAXES	1,500,698	526,770	613,206	360,722
INTEREST INCOME	758,517	124,200	162,000	133,860
UNREALIZED GAINS/LOSSES	399,240	87,840	157,344	154,056
FRONT FOOTAGE FEES	0	0	0	0
GRANT	9,486,115	0	1,156,115	8,330,000
LESS INTEREST & DEBT SERVICE EXPENSE:				
PRIOR YEARS RETIREMENT AMORTIZED	(453,134)	(453,134)	0	0
INTEREST	(270,453)	0	0	(270,453)
AMORTIZATION-DISCOUNTS & COSTS	(1,440)	0	(216)	0
SERVICE CHARGES	0	0	0	0
NET INCOME(LOSS)	12,285,218	285,676	1,867,798	10,064,964

Capital Program/Budget

The District's ongoing capital program represent improvements and/or replacements of critical infrastructure in both the water and sewer systems. District staff continually monitor system conditions and propose projects annually that will minimize system breakdown and increase system efficiencies. District vehicles and equipment are also part of the capital program. Because capital projects often span more than one fiscal year, appropriations of funds are carried over from one fiscal year to the next until the projects are completed. Funding for capital projects come from a variety of sources including rates, loans grants, and assessment districts. The current year budgeted Capital Program is as follows:

Total Continuing Appropriations from 2019 fiscal year	\$66,613,740
Total Capital Projects added for 2020 fiscal year	<u>\$24,258,910</u>
Final Capital Budget for fiscal year 2019	<u>\$90,872,650</u>
Budgeted Cash outflow related to capital projects	\$51,025,446
Expected proceeds from Assessment Districts and Grants	(13,491,530)
Expected proceeds from loans	<u>(24,174,801)</u>
Net Cash outflow related to capital projects	<u>\$13,359,115</u>

Funds expended on capital projects in the current year will be spent on projects approved by the Board of Directors in previous years (continuing appropriations) as well as the current year. See Attachment A for project listing and Capital Program budget.

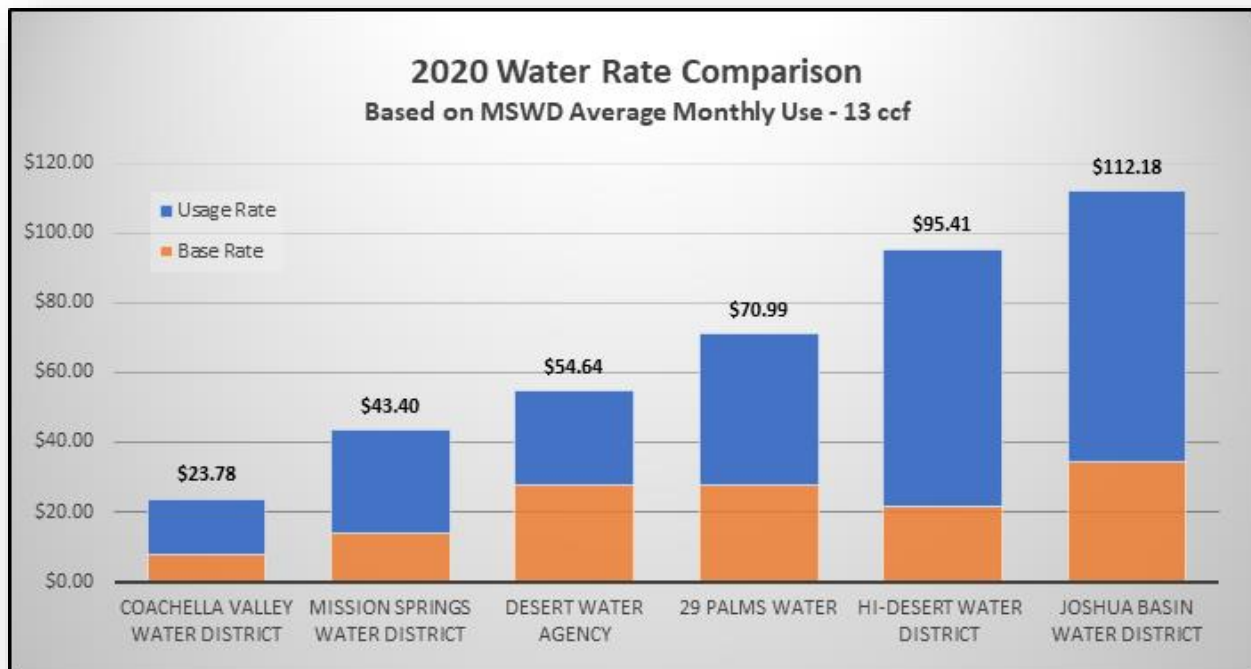


Accomplishments

Rate action progress

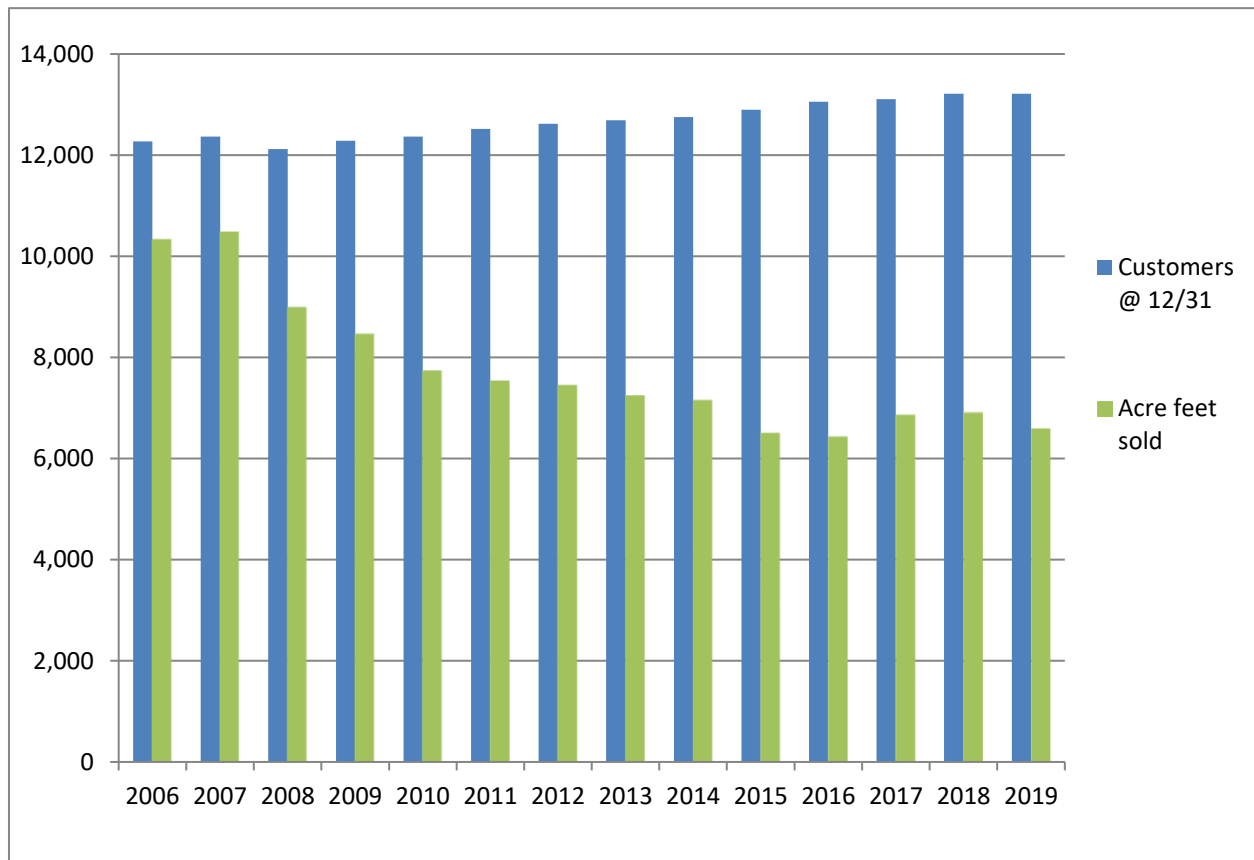
January 1, 2020 marked the final increase for the District's five-year rate action plan implemented in March 1, 2016. This rate action has been pivotal in the District's recovery from the economic recession and will help to insure the District financially stable future.

Below is a 2020 Water Rate Comparison chart which compares MSWD water rates and the monthly bill of the average MSWD customer (13 billing units) to five (5) similar agencies as selected for comparison in the 2015 Willdan *Water and Sewer Cost of Service Study* and the 2019 Lighthouse Utility Consulting (LUC) *Water and Sewer Revenue Sufficiency Analysis*. MSWD's rate structure was developed based in part on average residential demand. The chart examines both the rates and what an average MSWD customer's bill would be for a month of service. As provided by LUC in 2019, CVWD's standard water rate was used instead of the numerous specific CVWD area rates used by Willdan in 2015.



Effect of Conservation

While conservation efforts are essential to a sustainable future in water supplies, they do create short-term upward pressure on rates. While the number of water service connections or “customers” served has grown by 8% in the last thirteen years, consumption has trended downward. For the same 13-year time frame (below), total water consumption decreased by 33%. This translates into a substantial decrease in both per-service connection and total water revenue for the District. These trends, along with new State regulations, forced the District to increase rates beginning in March 2016.



The District is, and has always been, committed to a sustainable future both in water supply and finance. As the state requires ongoing, and possibly increased conservation efforts, MSWD will consider the impacts on future revenue modeling. With the completion of the five-year rate adjustment in 2020, it is prudent to review the assumptions of the 2015 cost of Service Study against outcomes and impending impacts of state conservation policy.

Grant Efforts

Since 2000, the District has received over \$34 million in grant funds from Federal, State and local granting agencies. These funds have been used to build public infrastructure projects and help keep rates lower over time. The District is continually searching for grant programs that benefit the District and its ratepayers and expects to receive several million dollars in additional grant funds in the coming few years.

Groundwater Quality Protection Program

The District's Groundwater Quality Protection Plan began in 1996 and has been highly successful to date. Over \$22 million of grant funds have been secured by the District for this program which has made over 4,500 parcels sewer service ready. This includes the abatement of over 2,800 septic tanks and the installation of over 33 miles of sewer lines. The pursuit of these grant funds continues today for the disadvantaged communities served by the District. The GQPP is ongoing and part of the 2021 capital improvement plan.

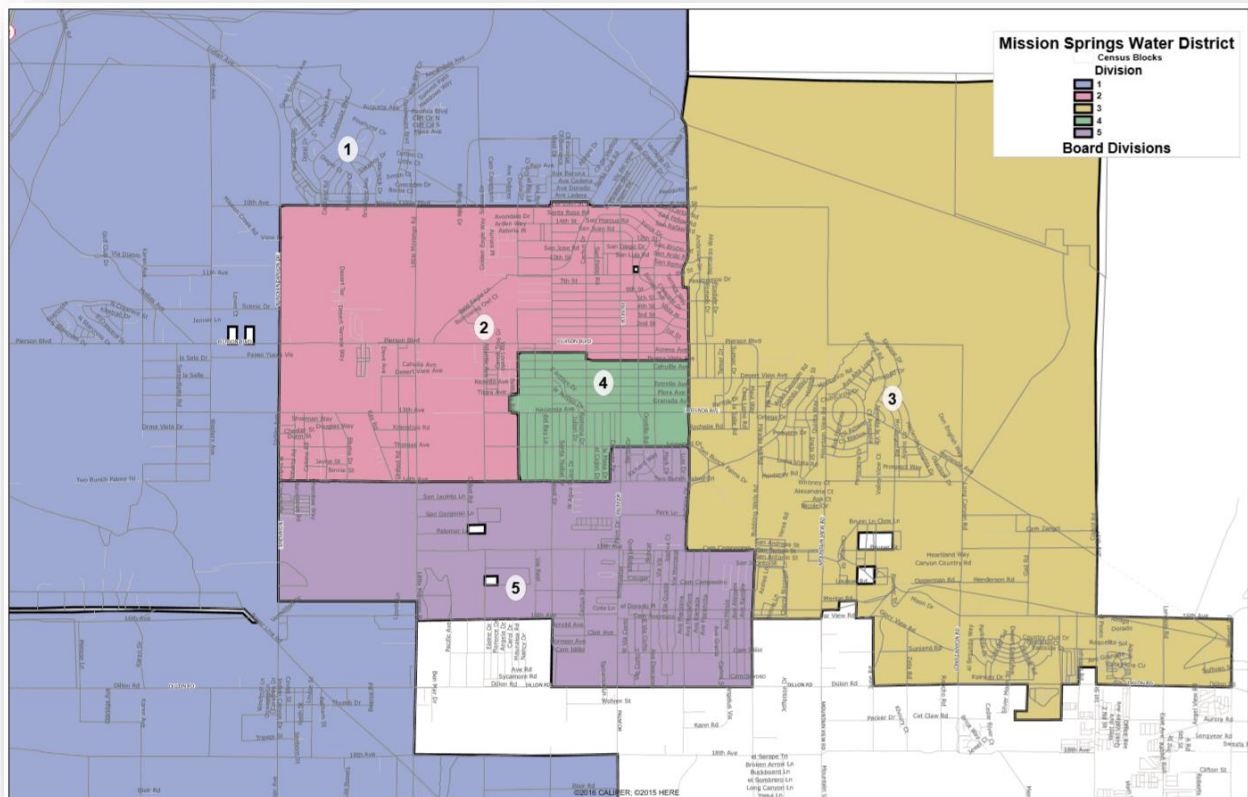


By-Division Elections

On June 24, 2020, MSWD adopted Ordinance No. 2020-2, establishing the election of members of the Board of Directors by five divisions, establishing the boundaries and identification number of each division, and establishing the election order of each division.

The Adoption of the Ordinance was the final step in the transition to by-division elections as per the California Voting Rights Act (CVRA) process. Map 2 with five divisions has been approved by the MSWD Board of Directors and the County Registrar of Voters.

Three of the five divisions will be up for election in November 2020. Those are Divisions 2, 3, and 4. The remaining seats, Divisions 1 and 5, will be up for election in 2022.



Increase in Reserves

Over the past several years, and because of the 2016 rate action, the District's reserves have stabilized. The Board and staff continue to monitor these levels to ensure the financial stability of the District in the future. These reserves enable the District to properly maintain and replace its necessary infrastructure as well as create an emergency reserve against external circumstances.

	A	B	C	D	E	F	G	H	I	J	K	L
1		Mission Springs Water District										
2		Capital Budget and Continuing Appropriations										
3		2021										
4									Final Capital			
5				Interim	Continuing	Projects	Projects proposed		and Continuing	Funds Expended		
6			As of 6/30/20	Additions/	Appropriations from	expected to close	to be added to		Appropriations	Through	Fund in 2020/	
7		DESCRIPTION	JOB #	BUDGET	Transfers	2019/2020 Budget	by 6/30/20	2020/2021 budget	2020/2021	4/30/2020	2021	Fund
8				+/-	=	=	-	+	=			
9		Mission Lakes CC Sewer Plans & Specs	10342	89,765	-	89,765	-	-	89,765	89,765		301
10		Sewer line Encasement I-10 Crossing @ Indian	10371	251,972	-	251,972	-	-	251,972	251,972		301
11		Well White Water Basin	10528	15,094	-	15,094	-	-	15,094	15,094		201
12		Water Infrastructure Site-H Falls & C Vintage	10681	1,000	-	1,000	-	-	1,000	1,000		201
13		Well Site-Worsley Rd North-27 Acres	10693	39,326	-	39,326	-	-	39,326	39,326		201
14		Well Site Worsley-Env/Eng	10702	2,405	-	2,405	-	-	2,405	2,405		201
15		1240Z Trans Line Quail/Terrace	10747	447,995	-	447,995	-	-	447,995	447,995		201
16		4 MG Reservoir @ Gateway	10799	176,699	-	176,699	-	-	176,699	176,699		201
17		Reservoir @ 1400' Zone	10966	25,432	-	25,432	-	-	25,432	25,432		201
18		Prelim Des/Eng Horton WWTP Exp #5	10969	171,703	-	171,703	-	-	171,703	171,703		301
19		Final Design Horton WWTP Exp #5	11032	940,340	-	940,340	-	-	940,340	940,340		301
20		Well #38 Design & Environmental	11076	375,000	-	375,000	-	-	375,000	366,443		201
21		Horton WWTP Expansion #5	11087	13,404,000	-	13,404,000	-	-	13,404,000	152,616		301
22		EIR Horton WWTP Expansion #5	11088	71,416	-	71,416	-	-	71,416	71,416		301
23		Well # 42 (near to existing well # 22)	11147	3,610,000	-	3,610,000	-	-	3,610,000	384,916	3,225,084	201
24		Land 29 acres Phil Kerr	11151	159,062	-	159,062	-	-	159,062	159,062		201
25		1530 ZONE Redbud tank #2 Land and Const	11159	80,000	-	80,000	-	-	80,000	70,708		201
26		I-10 & Indian Sewer Collection System	11205	600,000	-	600,000	-	2,000	602,000	600,154	2,000	301
27		Minor Improvements for Admin Bldg	11236	169,500	-	169,500	-	-	169,500	155,230	14,270	101
28		CVMSHCP Plan Amendment & Req'd Contributions	11243	307,500	-	307,500	-	-	307,500	278,330	-	101
29		Emergency \$ @ GM Discretion	11266	50,000	-	50,000	-	-	50,000	-	50,000	101
30		Mission Creek - 80 Acres	11282	328,000	-	328,000	-	-	328,000	325,077	-	201
31		AQMD Solar Project	11330	3,778,146	-	3,778,146	-	-	3,778,146	3,672,031	106,115	101
32		Replace Poly Service Lines w/ Copper	11339	271,110	-	271,110	-	-	271,110	269,268	1,842	201
33		Well & Booster SCADA Enhancements	11340	25,000	-	25,000	-	-	25,000	23,364	1,636	201
34		Well #26 Rehab	11343	75,000	-	75,000	-	-	75,000	-	75,000	201
35		Water Master Plan Update	11347	198,200	-	198,200	-	-	198,200	2,576	195,624	201
36		Sewer Master Plan Update	11348	290,300	-	290,300	-	-	290,300	2,169	288,131	301
37		Public Outreach Plan	11353	35,000	-	35,000	-	20,000	55,000	50,900	4,100	101
38		Wells 27/31 dry wells	11391	345,000	-	345,000	-	-	345,000	33,394	311,606	201
39		Well & Booster SCADA enhancement	11392	30,000	-	30,000	-	-	30,000	21,470	8,530	201
40		Regional Wastewater Treatment Plant	11424	28,000,000	-	28,000,000	-	-	28,000,000	2,266,516	17,000,000	301
41		Area M-2 (AD #15)	11425	6,250,000	-	6,250,000	-	-	6,250,000	552,257	1,000,000	301
42		Conveyance line from LS to RWWTP	11426	3,300,000	-	3,300,000	-	-	3,300,000	189,085	600,000	301
43		Recycled Water Study	11450	25,000	-	25,000	-	-	25,000	10,183	13,000	201
44		Chromium 6 Compliance Study	11451	200,000	-	200,000	-	-	200,000	14,490	-	201
45		HWWTP Infl. Pup Station Odor Control	11456	320,000	-	320,000	-	-	320,000	77,280	15,000	301
46		Desert Willows Water Line Replacement	11457	1,200,000	-	1,200,000	-	-	1,200,000	24,449	1,175,551	201
47		Well 29 Chromium 6 Treatment design	11460	200,000	-	200,000	-	-	200,000	-	-	201
48		Area J-2	11472	300,000	-	300,000	-	-	300,000	293,854	-	301
49		N Indian Cynn Dr Sewer Widening Proj	11479	770,000	-	770,000	-	-	770,000	110,234	659,766	301
50		DPLS Motor Control Cabinets	11495	33,500	-	33,500	-	-	33,500	17,608	15,892	301
51		HWWTP Percolation Pond Rehab	11498	42,000	-	42,000	-	-	42,000	21,882	20,118	301
52		CVIRWMP Plan Update	11500	15,000	-	15,000	-	-	15,000	-	15,000	201
53		Corp Yard Carport Roof Enclosure	11547	70,000	-	70,000	-	-	70,000	14,828	55,172	201
54		Corp Yard Maint. Bldg. Roof Repair	11549	35,000	-	35,000	-	-	35,000	-	35,000	201
55		Billing Software Upgrade	11551	50,000	-	50,000	-	-	50,000	6,885	-	101
56		AD # 18 Formation Costs	11552	160,000	-	160,000	-	78,000	238,000	236,533	1,467	301
57		HWWTP ASU Demolition	11556	167,275	-	167,275	-	-	167,275	40,307	126,968	301
58		HWWTP Percolation Ponds (2)	11557	380,000	-	380,000	-	-	380,000	345,331	34,669	301
59		Designing & Engineering Areas H & I	11566	460,000	-	460,000	-	-	460,000	66,758	300,000	301
60		Valves & Manhole adjustments for N Indian Canyon Widening County	11568	18,500	-	18,500	-	-	18,500	16,900	-	201
61		Monitoring Wells - Mountains Conservance	11575	185,000	-	185,000	-	-	185,000	185,071	-	101
62		Production Meters	11583	50,000	-	50,000	-	-	50,000	-	50,000	201
63		Hydrological Study for Indio Subbasin	11584	125,000	-	125,000	-	-	125,000	68,969	56,031	201
64		Well #24 Rehab	11592	277,000	-	277,000	-	-	277,000	250,486	26,514	201
65		Block Wall at Corp Yard and Wastewater Facility	11598	155,000	-	155,000	-	-	155,000	707	154,293	101
66		Block Wall/Fence at Terrace Reservoir	11599	226,288	-	226,288	-	-	226,288	13,291	212,997	201
67		Booster Pump Rehab Program	11600	150,000	-	150,000	-	-	150,000	42,118	107,882	201
68		Modular enclosure for Chlorine equipment at Well Sites	11601	124,180	-	124,180	-	-	124,180	-	65,000	201
69		Electrical Panel/Motor Rehab (3 sites)	11602	300,000	-	300,000	-	-	300,000	-	150,000	201
70		New single rolling gate at Well 37	11603	25,000	-	25,000	-	-	25,000	-	25,000	201
71		Pavement repairs - corp yard	11604	345,575	-	345,575	-	-	345,575	21,982	323,593	101
72		SCADA Software Upgrade	11605	55,000	-	55,000	-	-	55,000	-	55,000	201
73		Seismic Valve Controllers	11606	251,336	-	251,336	-	-	251,336	-	251,336	201
74		Terrace Reservoir No. 1	11607	754,343	-	754,343	-	-	754,343	9,069	452,606	201
75		Terrace Reservoir No. 2	11608	814,461	-	814,461	-	-	814,461	9,081	488,677	201
76		Terrace Reservoir No. 3	11609	361,363	-	361,363	-	-	361,363	8,791	216,818	201
77		Vista Reservoir No. 2	11610	975,427	-	975,427	-	-	975,427	3,608	585,256	201
78		Well Rehabilitation Program - Well 22	11611	100,000	-	100,000	-	-	100,000	-	100,000	201
79		Horton Influent Pump #4	11612	32,792	-	32,792	-	-	32,792	29,804	-	301
80		HWWTP Above Ground Piping & Appurtenance Rehab	11613	150,000	-	150,000	-	-	150,000	344	149,656	301
81		Horton WWTP Aerator 1-7 Paddle Replacement	11614	63,331	-	63,331	-	-	63,331	-	63,331	301
82		HWWTP Lighting	11615	40,420	-	40,420	-	-	40,420	24,475	-	301
83		HWWTP Verbena Drive Entrance Rehabilitation	11616	44,541	-	44,541	-	16,572	61,113	55,112	-	301
84		HWWTP SCADA Upgrades	11617	107,378	-	107,378	-	-	107,378	-	107,378	301
85		Design & Engineering for Areas A & G	11618	1,600,000	-	1,600,000	-	-	1,600,000	401,139	30,000	301
86		New Water Meters 3/4" - 2" 2020	11619	250,000	-	250,000	-	-	250,000	163,324	-	201
87		AMI meter System	11620	6,500,000	-	6,500,000	-	-	6,500,000	3,142,313	3,357,687	201
88		Admin Building	11621	5,500,000	-	5,500,000	-	-	5,500,000	7,500	500,000	101
89		2020 Water CIP Pipeline Replacement	11622	2,264,975	-	2,264,975	-	-	2,264,975	89,070	250,000	201
90		2019 John Deere 210 Skip Loader	11623	85,000	-	85,000	-	-	85,000	-	-	301
91		Combination Vacuum/Jetter Sewer Truck	11624	530,000	-	530,000	-	-	530,000	-	-	301
92		Computer Hardware 2020	11625	36,000	-	36,000	-	-	36,000	-	-	101
93		Programming Improvements/Software 2020	11626	70,000	-	70,000	-	-	70,000	21,213	-	101
94		Construction Meters	11639	-	17,000	17,000	-	-	17,000	8,329	-	201
95		HWWTP Effluent Filtration PDR	11640	-	25,000	25,000	-	-	25,000	-	25,000	301
96		Regional Urban Water Management Plan	11641	-	50,000	50,000	-	-	50,000	875	49,125	201
97		San Gorgonio Pass Groundwater Sustainability Plan	11642	-	35,000	35,000	-	-	35,000	562	34,438	201
98		Mission Creek Subbasin Alternative Plan	11645	-	560,000	560,000	-	-	560,000	4,411	555,589	201
99		Admin Roof Repairs (Approved February 2020)	11656	-	105,000	105,000	-	-	105,000	-	105,000	101
100		Sewer System Collections	11657	-	-	-	-	750,000	750,000	-	750,000	301
101		Perimeter Fencing at the Kerr Property (Airport Well)	11658	-	-	-	-	83,325	83,325	-	83,325	201
102		ARC Flash Evaluation/Study	11659	-	-	-	-	100,000	100,000	-	100,000	201
103		Collections Camera and Transporter	11660	-	-	-	-	38,000	38,000	-	38,000	201
104		Horton North Building Improvements	11661	-	-	-	-	150,000	150,000	-	150,000	301
105		Infrared Inspection and Testing	11662	-	-	-	-	60,250	60,250	-	60,250	201
106		New Water Meters 3/4" - 2" 2021	11663	-	-	-	-	250,000	250,000	-	250,000	201
107		Valve Exercising and Operating Equipment	11664									